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C-19

22 January 1951

MEMORANDUM OF CONVERSATION

PARTICIPATED: Mr. Allan Evans, Department of State
 Mr. Charles Stelle, Department of State
 Dr. Max Millikan, Central Intelligence Agency
 25X1A9A [redacted] Central Intelligence Agency
 [redacted] Central Intelligence Agency
 Mr. James Q. Reber, Central Intelligence Agency

SUBJECT: Psychological Intelligence

1. As a result of the discussion held on Friday, 19 January 1951, there was agreement:

a. that it was proper and necessary in view of reorganization in Central Intelligence to put the main reliance for the intelligence support in the field of psychological warfare in the State Department Intelligence area;

b. that, along with this, there should probably be placed the responsibility for taking the leadership in coordination among the agencies but that this coordinating responsibility should not imply that the State Department had to conduct the coordination on every problem. The State Department must know what relationships are necessary and see that they are effected as continuously and as efficiently as necessary, whether that be between the agencies or all of them;

c. that the role of the DCI in this problem lay in seeing that the responsibilities for covering the parts of the field were clearly placed and in providing any necessary assistance for achieving satisfactory coordination and production.

2. Specific attention was given to the problem of intelligence support of OPC in the psychological field. In general OPC requests should be levied on State's intelligence organization although it was recognized that at times it might more satisfactorily see the specialized answer by giving directly to the intelligence producing organization.

3. Dr. Millikan expressed concern that through the failure to place total responsibility within a single organization the total production of psychological intelligence we would suffer from the shortcomings of decentralization so characteristic when a complicated problem is split up and assigned to a number of organizations.

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4. Further action: Reber will prepare a draft memorandum from the DCI to Mr. Armstrong proposing the foregoing conclusions (paragraph 1 and 2) as a basis for getting ahead with this research as between the two agencies and as it relates to the work of the Government. The draft of this will be cleared with the interested parties before it goes forward.

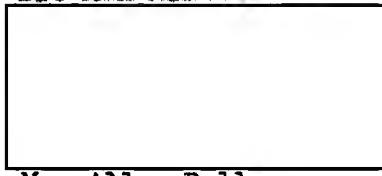
5. It was proposed that the military should be consulted regarding these plans at the appropriate time. It was also proposed that at the appropriate time consideration be given to the liaison arrangements necessary between the foregoing intelligence arrangements and the psychological warfare planners and policy makers.

JAMES Q. REBER
Acting Assistant Director,
Intelligence Coordination

DISTRIBUTION:

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Dr. Max Millikan

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Mr. Allen Dulles